



# PMI

## PMP Exam

### Project Management Professional (Current Version) Exam

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# Version: 50.0

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## Question: 1

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While reviewing a status report, a project manager notices that, over a period of six months, the coding quality for one developer is statistically lower than another developer assigned the same task. Which tool should the project manager use to trace the problem's back to its action root cause?

- A. Histogram
- B. Control chart
- C. Scatter diagram
- D. Ishikawa diagram

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**Answer: D**

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## Question: 2

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A project's cost performance index (CPI) is 0.3. The CFO instructs the project sponsor to restrict the project scope to bridge the CPI back to 1 within the months. While reviewing the approval change requests for removed activities, the project manager becomes concerned about the resulting cost the nonconformance.

What should the project manager do?

- A. Instruct the project sponsor to maintain the originally planned only quality assurance activities in the reduced scope.
- B. Remove high-cost response activities from the risk register, and inform the project sponsor about the reduced scope.
- C. Maintain the current risk register, but transfer the risks with the highest impact on cost to the quality management plan.
- D. Conduct a new risk assessment, and update the risk register to include the most cost-effective risk assessment, and update the risk register to include the most cost-effective risk responses.

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**Answer: C**

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## Question: 3

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A new executive asks the project manager to share sensitive project information that had not been a part of communications with the previous executive. What should the project manager do?

- A. Ask the project for device
- B. Refer to the communications management plan.
- C. Meet with the executive to ensure that they understand the implications of their request.

D. Check with the either team

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**Answer: B**

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**Question: 4**

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An approved change request will require the modification of associated documents, deliveries, and the project baseline. What documents should the project manager update?

- A. Statement of work (SOW)
- B. Change management plan
- C. Project management plan
- D. Project charter

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**Answer: B**

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**Question: 5**

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A client verbally approves the project management plan. What should the project manager do first?

- A. Inform the relevant stakeholders
- B. Start executing the project according to the project management plan
- C. Document the approval in the decision log
- D. Check organizational approval policies and processes

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**Answer: D**

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**Question: 6**

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Upon completion of testing, the client requests changes because the system failed to function as expected. Stakeholders are unwilling to make any decisions on the client requested changes. The client refuses to continue the project unless the changes are made. What should the project manager have created to avoid this situation?

- A. A clear change control process and a formal change control board (CCB)
- B. Detailed requirement specifications that documented all scenarios and their expected results.
- C. Quality assurance procedures that assured that the test and requirement scopes aligned
- D. Defined escalation procedures in the project management plan

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**Answer: C**

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**Question: 7**

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A project execution phase overlaps with a holiday in the country where the majority of team members are based. This phase is critical, and all team members are required to work through the holiday. This negatively impacts team morale.

What should the project manager have done to avoid this?

- A. Requested help from teams based in their countries
- B. Postponed project activities
- C. Prepared the stakeholder engagement plan
- D. Better development the resource management

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**Answer: D**

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**Question: 8**

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A project plans the agenda for a kick-off meeting. As one of the first agenda items, the project manager wants to set the strategic direction of the project. Who should present this topic?

- A. Customer
- B. Functional manager
- C. Project sponsor
- D. Project manager

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**Answer: C**

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**Question: 9**

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During a project's execution phase, a new stakeholder is identified who is critical to the project's success. What should the project manager do next?

- A. Update the stakeholder engagement plan
- B. Update the communications management plan
- C. Ask the sponsor to engage with the new stakeholder
- D. Engage with the new stakeholder to understand their expectations

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**Answer: A**

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**Question: 10**

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A project manager joins a new project that will be implemented by a virtual team located in various time zones and utilizing different native languages. During project planning, the project manager identifies significant disagreements among team members. What will help the project manager obtain team consensus?

- A. Stakeholder engagement assessment matrix
- B. Requirements management plan
- C. Lessons learned from previous projects
- D. Team performance assessment

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**Answer: A**

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